



Barbican Centre Board

Date: WEDNESDAY, 18 MAY 2022
Time: 11.00 am
Venue: COMMITTEE ROOMS, 2ND FLOOR, WEST WING, GUILDHALL

Members: Tobi Adebekun (External Member)
Munsur Ali
Deputy Randall Anderson
Stephen Bediako (External Member)
Farmida Bi (External Member)
Tijs Broeke
Russ Carr (External Member)
Zulum Elumogo (External Member)
Alderman David Graves
Gerard Grech (External Member)
Deputy Ann Holmes
Wendy Hyde
Deputy Edward Lord
Wendy Mead
Deputy Graham Packham
Mark Page (External Member)
Jens Riegelsberger (External Member)
Jane Roscoe (External Member)
Alderman Sir William Russell
Tom Sleigh
Irem Yerdelen

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Accessing the virtual public meeting

Members of the public can observe this virtual public meeting via YouTube at the following link:

<https://youtu.be/MXpQi7wi0ml>

A recording of the public meeting will be available via the above link following the end of the public meeting for up to one municipal year. Please note: online meeting recordings do not constitute the formal minutes of the meeting; minutes are written and are available on the City of London Corporation's website. Recordings may be edited, at the discretion of the proper officer, to remove any inappropriate material.

John Barradell
Town Clerk and Chief Executive

AGENDA

A number of items on the agenda will be marked with a star (*). These are papers that it is proposed are approved or noted without discussion. They may have already been considered by the Board's Finance and/or Risk Committees. Any Member is able to request that an item be unstarred and subject to discussion; Members are asked to inform the Town Clerk or Chair of this request prior to the meeting.

Part 1 - Public Agenda

1. **APOLOGIES**

2. **MEMBERS' DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA**

3. **ORDER OF THE COURT**

To receive the Order of the Court of Common Council dated 21 April 2022 appointing the Board and setting its Terms of Reference.

For Information
(Pages 7 - 8)

4. **ELECTION OF A CHAIR**

To elect a Chair in accordance with Standing Order 29.

For Decision

5. **ELECTION OF DEPUTY CHAIRS**

To elect one Deputy Chair (Member) in accordance with Standing Order 30 and one Deputy Chair (external) in accordance with a convention adopted by the Board on 24 March 2021.

For Decision

6. **MINUTES**

To approve the public note of inquorate meeting and non-public summary of the Barbican Centre Board meeting held on 17 February 2022.

For Decision
(Pages 9 - 12)

7. **APPOINTMENT OF SUB-COMMITTEES 2022/23**

Report of the Town Clerk.

For Decision
(Pages 13 - 16)

8. **GOVERNANCE UPDATE**
Report of the Town Clerk (to follow).

For Discussion

9. **MANAGEMENT REPORT BY THE CENTRE'S DIRECTORS**
Report of the Chief Operating & Financial Officer.

For Decision
(Pages 17 - 26)

10. ***CWP PROJECTS AND CAPITAL UPDATE**
Report of the Director of Operations and Buildings.

For Information

11. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE BOARD**

12. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT**

13. **EXCLUSION OF THE PUBLIC**
MOTION – That under Section 100A of the Local Government Act 1972, the public be excluded from the meeting for the following items, on the grounds that they involve the likely disclosure of Exempt Information, as defined in Part 1, of Schedule 12A of the Local Government Act

For Decision

Part 2 - Non-Public Agenda

14. **NON-PUBLIC BOARD MINUTES**
To agree the non-public note of inquorate meeting of the Barbican Centre Board meeting held on 17 February 2022.

For Decision
(Pages 27 - 28)

15. **ARTISTIC PROGRAMMING STRATEGY UPDATE**
Report of the Artistic Director.

For Information
(Pages 29 - 46)

16. **DEVELOPMENT UPDATE**
Report of the Director of Development.
- For Information**
(Pages 47 - 58)
17. **BARBICAN CENTRE - ARTS COUNCIL ENGLAND, BARBICAN NATIONAL PORTFOLIO EXTENSION YEAR 2022/23 AND 2023-26 APPLICATION.**
Report of the Artistic Director.
- For Decision**
(Pages 59 - 66)
18. **EDI AND HR AUDIT UPDATE**
Report of the Chief Operating and Financial Officer.
- For Decision**
(Pages 67 - 80)
19. **BARBICAN BUSINESS PLAN UPDATE**
Report of the Chief Operating and Financial Officer.
- For Information**
(Pages 81 - 88)
20. **BARBICAN BUSINESS REVIEW**
Report of the Chief Operating and Financial Officer.
- For Information**
(Pages 89 - 96)
21. **BARBICAN RENEWAL - UPDATE**
Report of the Chief Operating and Financial Officer.
- For Information**
(Pages 97 - 102)
22. **CUSTOMER SATISFACTION MEASUREMENT - MYSTERY SHOPPER SUMMARY**
Report of the Director of Operations and Buildings.
- For Information**
(Pages 103 - 106)
23. ***RISK UPDATE**
Report of the Director of Operations and Buildings.
- For Information**
24. ***CONTROVERSIAL RISK UPDATE**
Report of the Artistic Director.
- For Information**

25. ***REPORT OF ACTION TAKEN**
Report of the Town Clerk.

For Information

26. **QUESTIONS RELATING TO THE WORK OF THE BOARD**

27. **ANY OTHER BUSINESS THE CHAIRMAN CONSIDERS URGENT**

Part 3 - Confidential agenda

28. **CONFIDENTIAL MINUTES**
To agree the confidential note of inquorate meeting of the Barbican Centre Board meeting held on 17 February 2022.

For Decision

29. **BARBICAN TOM UPDATE**
Report of the CEO, Barbican Centre.

For Decision

30. **PROCUREMENT BREACH WAIVER REPORT**
Report of the Joint Interim Managing Directors.

For Decision